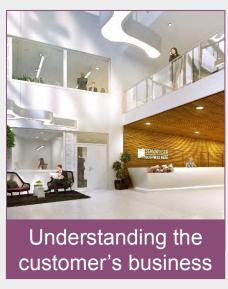
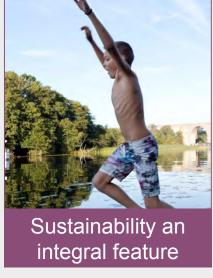






#### Four central issues









ode of Conduct

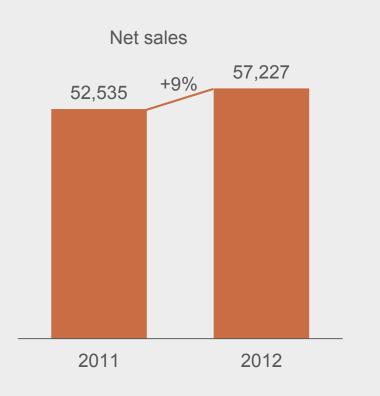


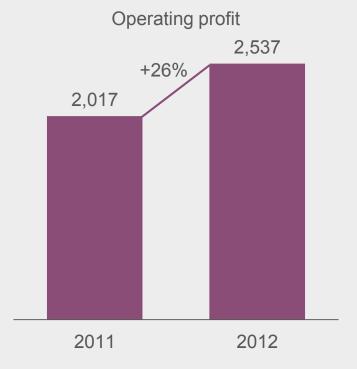
## 2012 – one of the best years in NCC's history





#### Higher sales and earnings SEK M





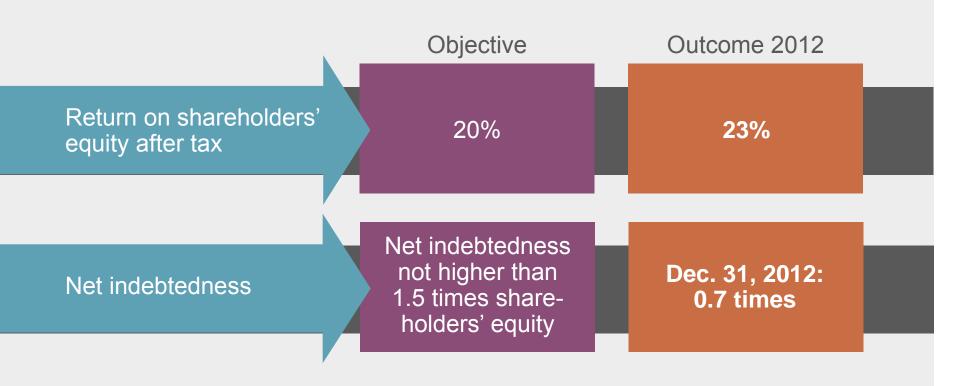


# Earnings vary according to season *Profit/loss after net financial items, SEK M*





## Financial objectives





## Earnings per share and dividend **SEK**



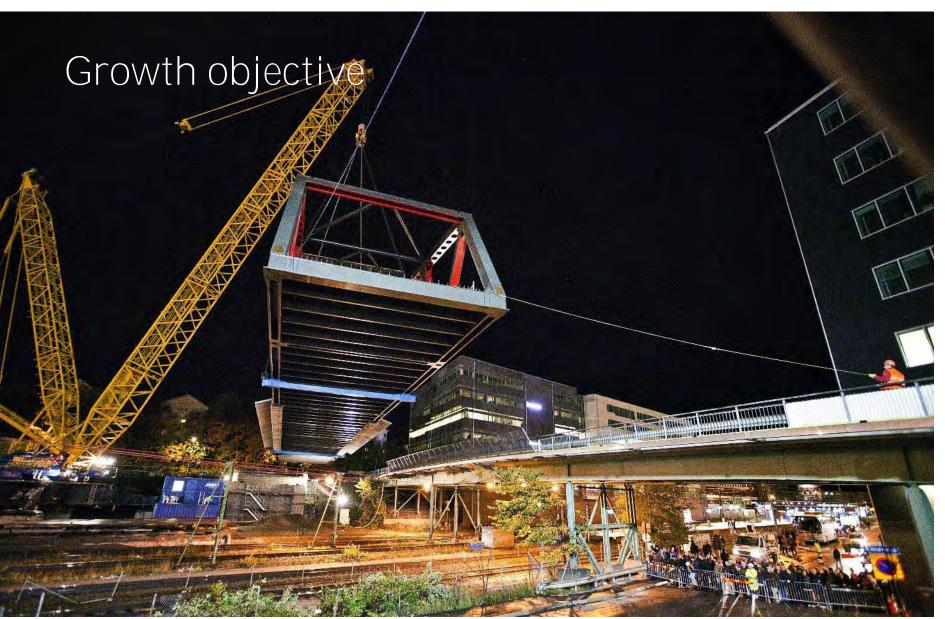




#### Total return









## Growth objective

– Industries

**Target 2012-2015** 

**Status 2012** 

2 times GDP

3.8% (2 x GDP = 1.1%)





## Growth objective

- Construction and civil engineering

**Target 2012-2015** 

**Status 2012** 

2 times GDP

8% (2 x GDP = 1.1%)





## Growth objective

– Development

**Target 2012-2015** 

**Status 2012** 

No fewer than 7,000 housing units in ongoing production

5,768 (increased by slightly more than 400)





## Three growth areas



Growth in Norway



Civil engineering in Finland



business

NCC AB 2013-04-09





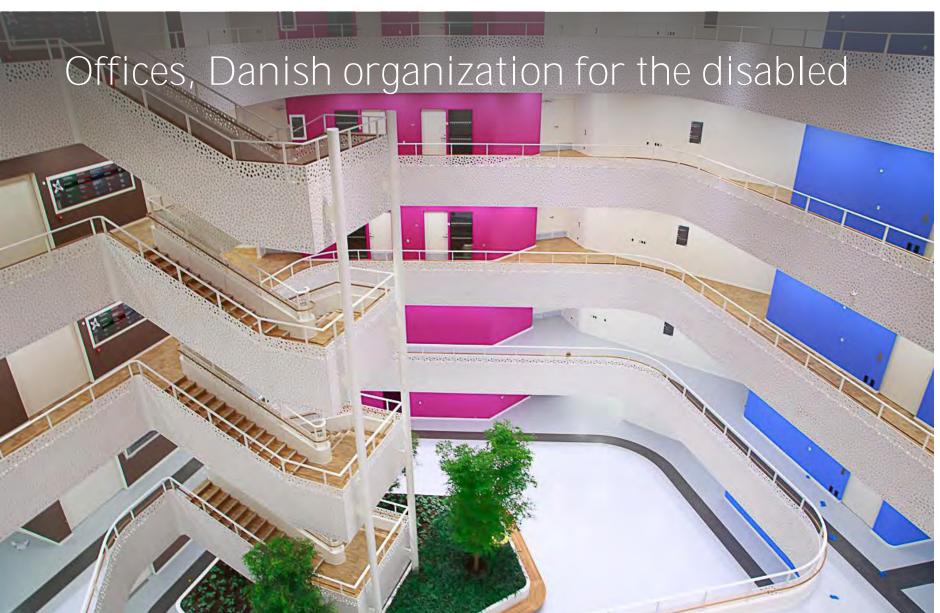






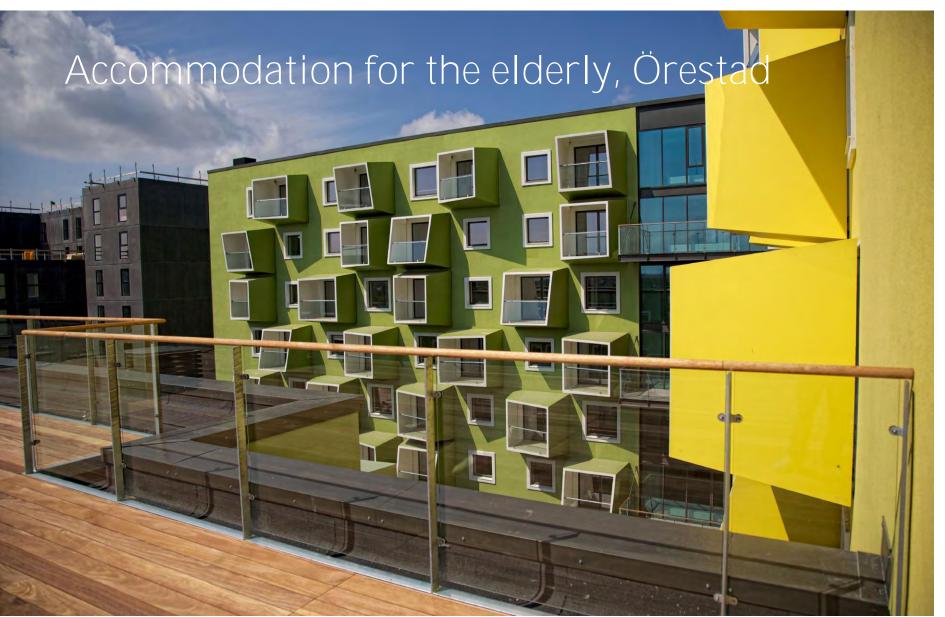






013-04-09 NCC







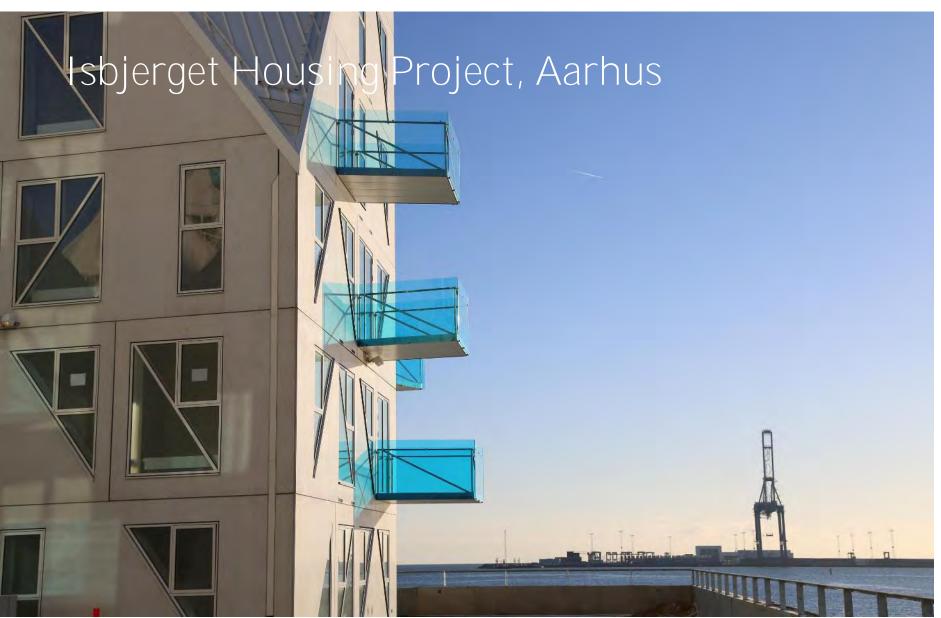






NCC AB



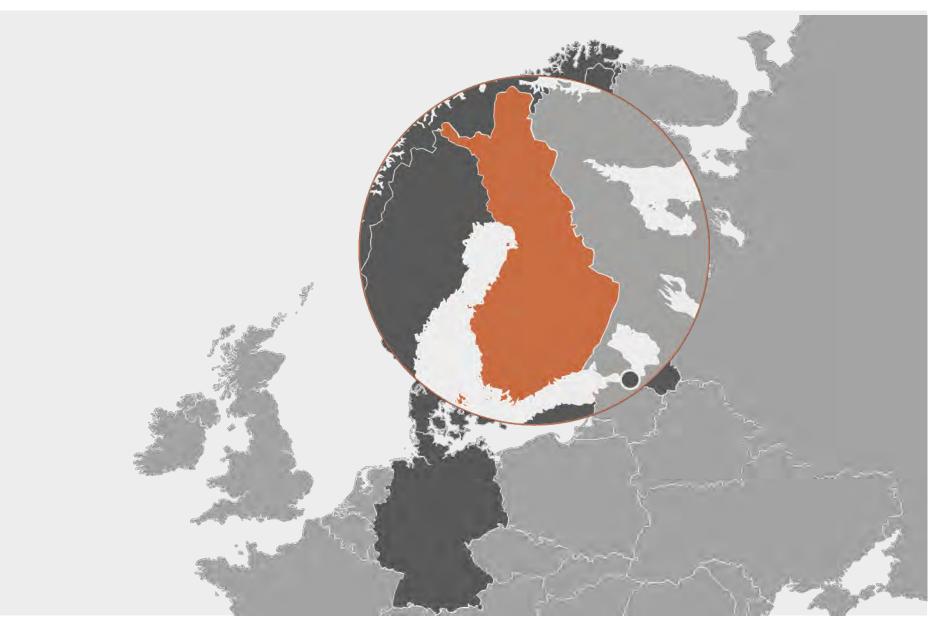


NCC AB









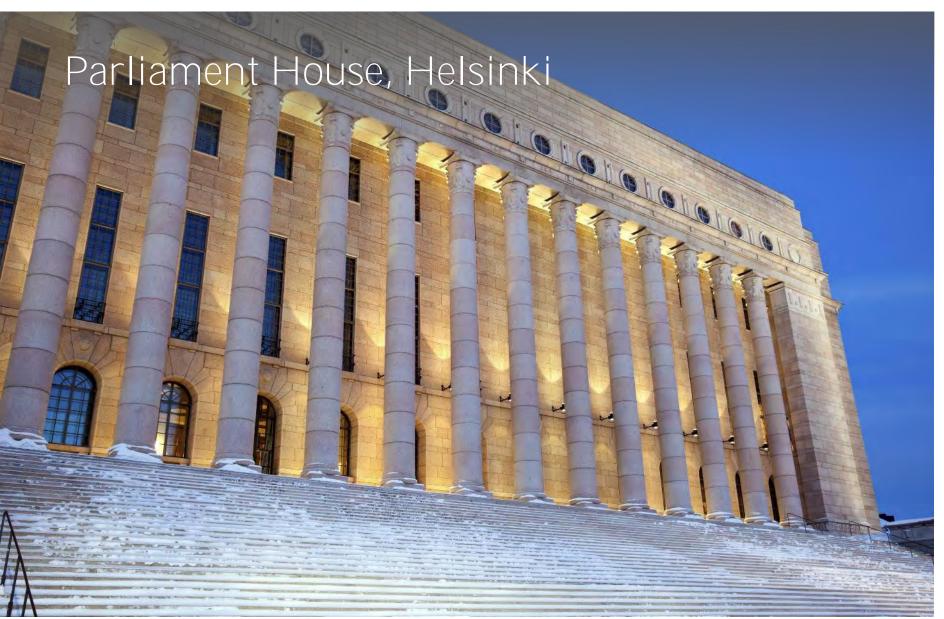






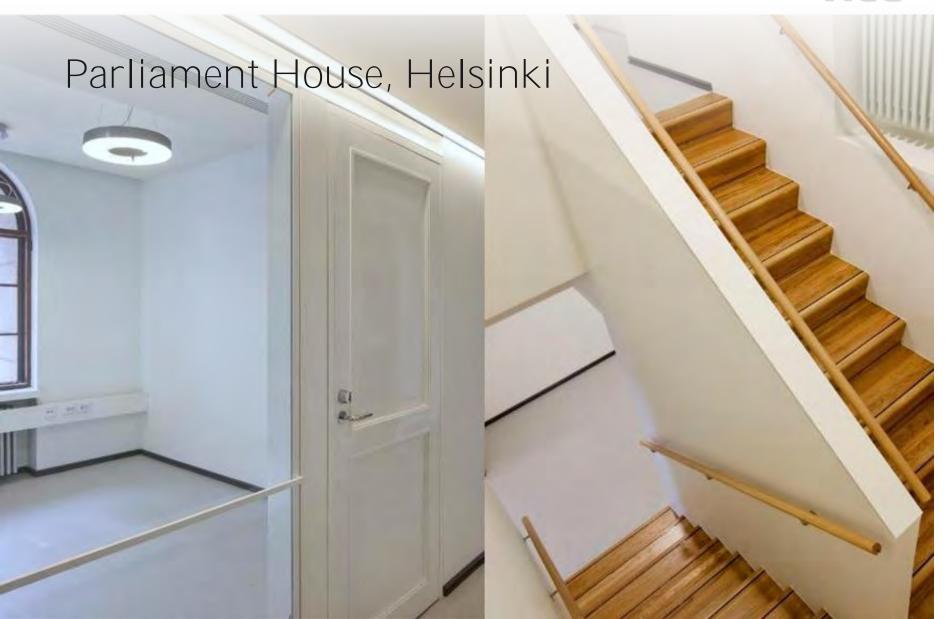






NCC AB





NCC AB



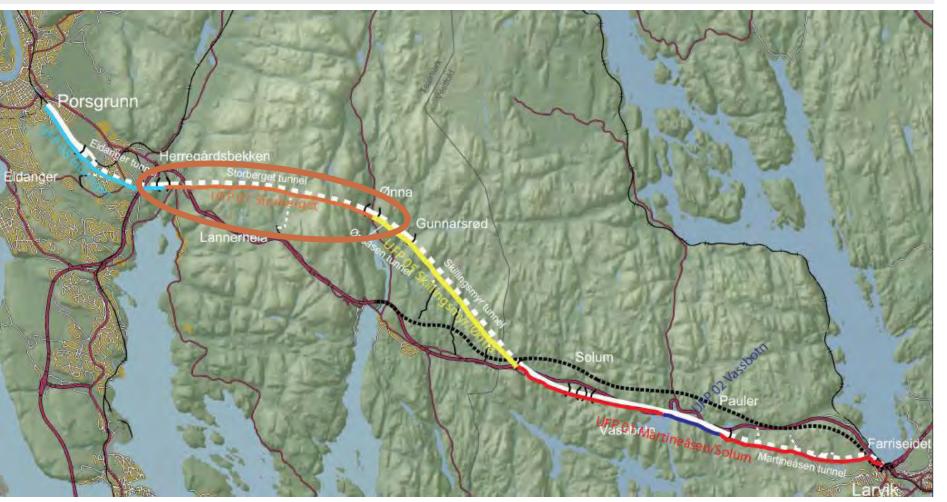




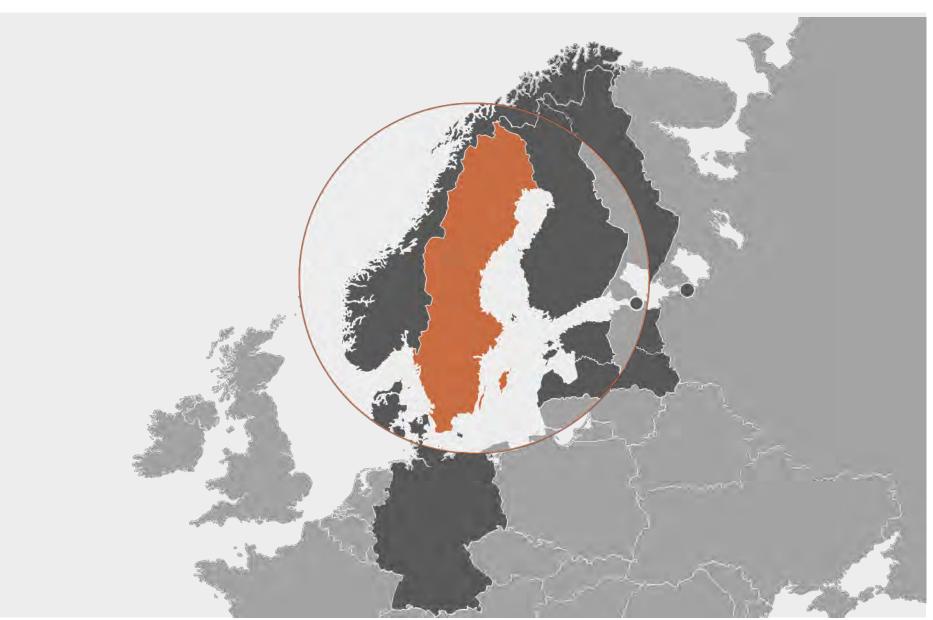




## Railway tunnel, Larvik-Porsgrunn



















NCC AB





2013-04-09 NC









2013-04-09 NCC

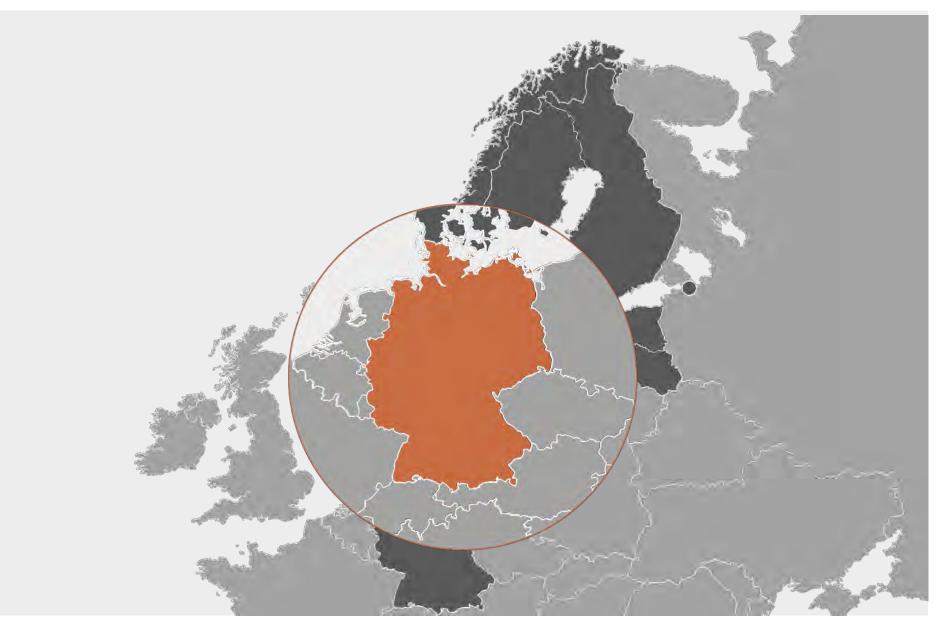


























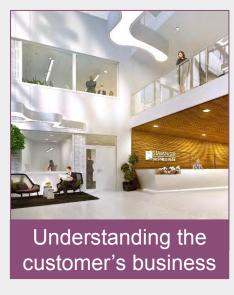








#### Four central issues



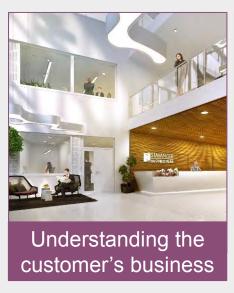








#### Four central issues

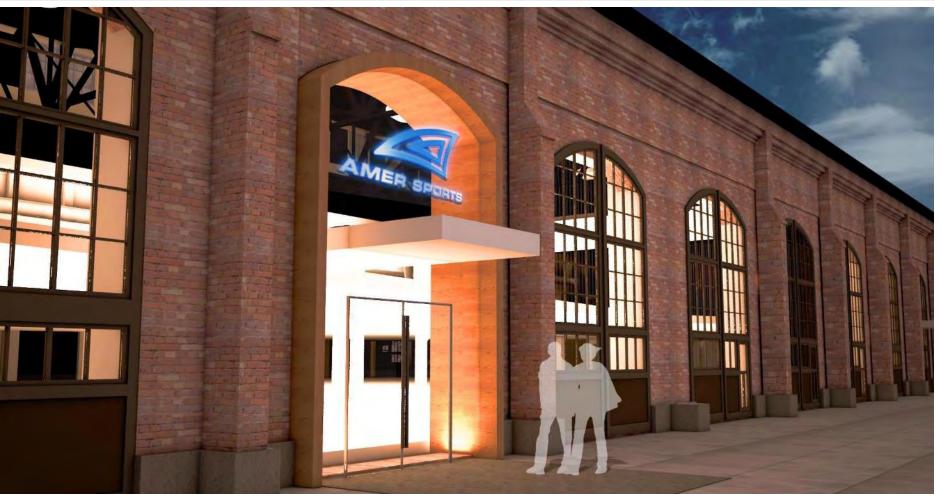












2013-04-09

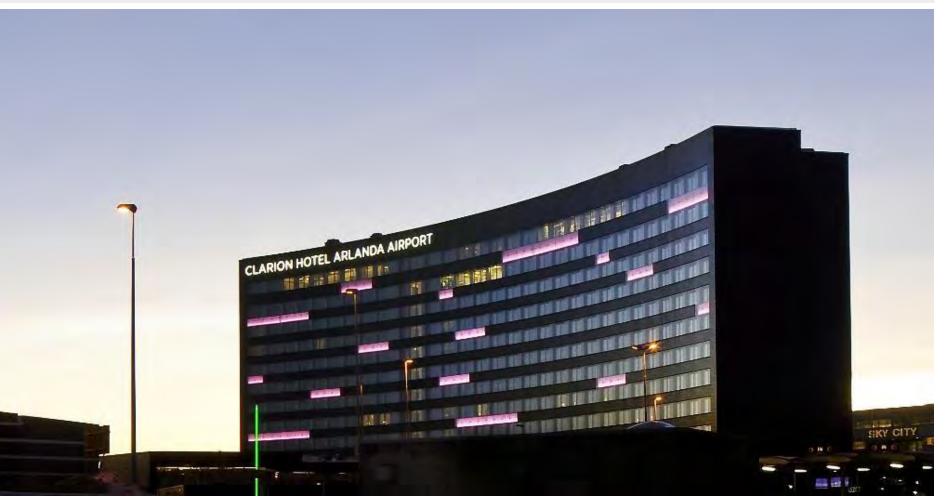






















# Rental apartments, NCC Folkboende



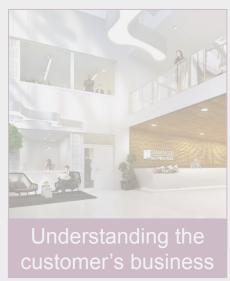


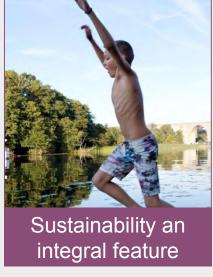
# Sports facility

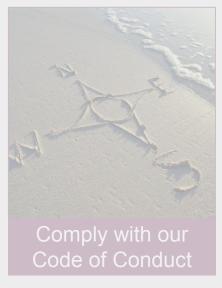




#### Four central issues











### Sustainability – more than just the environment





Christina Lindbäck SVP Corporate Sustainability













# Energy-efficient buildings - Passive building



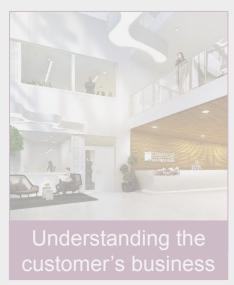
2013-04-09

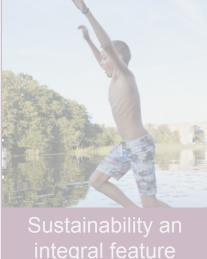






#### Four central issues







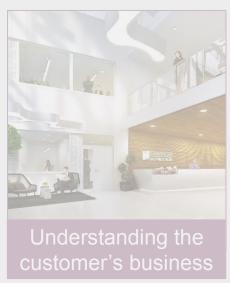


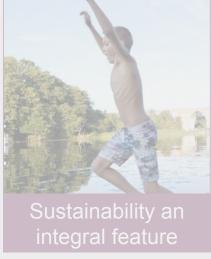


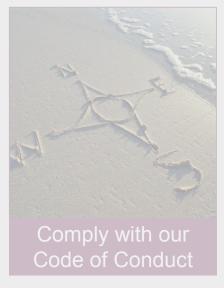




#### Four central issues









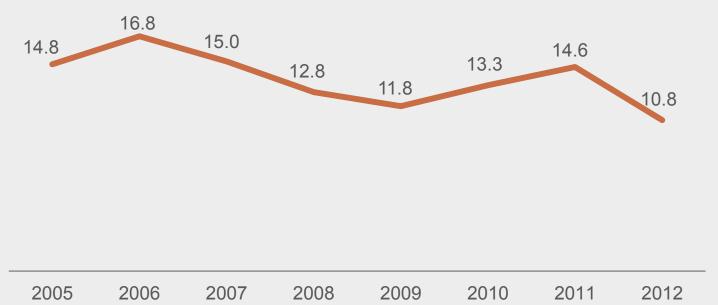






#### Worksite accidents

Number of worksite accidents resulting in one day or more of absence from work per million worked hours







2013-04-09 NC

















#### **SVERIGE BEHÖVER FLER INGENJÖRER!**



LOVISA ELLIOT FRÅN GÖTEBORG GJORDE SIN PRAKTIK PÅ NCC CONSTRUCTION

( 2013-03-19







Ansökan till Tekniksprånget är stängd. Nästa ansökningsomgån öppnar den 16 april 2013.

Ingenjör är ett framtidsyrke. För Sveriges konkurrenskraft är det avgörande att företag kan hitta spetskompetens i vårt land" - Jan Björklund, utbildningsminister



## Higher employee satisfaction

