Annual General Meeting 2017
Peter Wågström
President and CEO
Four specialized Nordic business areas

NCC Industry  
NCC Infrastructure  
NCC Building  
NCC Property Development
Strategy 2016 – 2020
Profitable growth

Renew our industry and provide superior sustainable solutions
Orders received, sales and earnings

Orders received: SEK 56.5 billion (51.5)
Net sales: SEK 52.9 billion (53.1)
Operating profit: SEK 1.5 billion (1.6)
Earnings per share
2016
SEK
10.30
Proposed cash dividend

8 SEK

April 3 SEK
November 5 SEK
Earnings per share for 2016 and dividend

SEK

Earnings per share

10.30

78% of profit after tax

8.00

Proposed cash dividend

NCC
Strategy 2016 – 2020
Profitable growth

Renew our industry and provide superior sustainable solutions
Financial objectives 2016-2020

- Operating margin: ≥4%
- Growth: Average annual sales growth ≥5%
- Annual return on equity: ≥20%
- Net indebtedness: <2.5 times EBITDA
- Equity/assets ratio: >20%

NCC’s dividend policy is to distribute at least 40% of after-tax profit for the year to the shareholders.
Zero vision for workplace accidents
Worksite accidents result in one day or more of absence from work per million worked hours.

- 2011: 14.4
- 2012: 10.9
- 2013: 10.6
- 2014: 8.0
- 2015: 7.2
- 2016: 8.8
- 2017: 8.8
- 2018: Target ≤ 3.5
- 2019: Target ≤ 3.5
- 2020: Target ≤ 3.5
Health and Safety Week
May 8-12, 2017
Time out
More value for customers, shareholders, NCC and society

- Portfolio performance
- Health and Safety
- Social inclusion
- Materials and Waste
- Climate and Energy
- Compliance

Economic Sustainability

Environmental Sustainability

Social Sustainability
Sustainability targets

50% reduction in CO₂ emissions by 2020, compared with 2015

70% of NCC’s building and construction waste is to be reused or materials recycled by 2020. The number of tons of building and construction waste per SEK M of sales is to be reduced.

Outcome 2016: 14% reduction

Outcome 2016: 48%
VÄLKOMMEN TILL NCC COMPASS

I NCC avspeglas själva fundamentet i vår verksamhet i våra värderingar och vi lever efter vår uppförandeold. Visst kan det ibland vara knepigt att förstå hur man ska tillämpa uppförandeolden i en specifik situation. Därför har alla affärsområden gemensamt utvecklat NCC Compass, ett verktyg som är till för att göra det enklare för NCC-anställda att fatta rätt beslut och att veta hur de ska bete sig i enlighet med detta.

NCC Compass ger dig specifik vägledning inom några viktiga områden av NCC:s uppförandeold.

› Ask me
› Tell me

NCC Compass Utbildning
Mega-trends

- Urbanization
- Globalization
- Sustainability
- Digitalization
- Competition for talent
Housing units
Sustainable refurbishment
Sustainable refurbishment
Hospital
– Järvenpää, Finland
Globalization
Eysturoy and Sandoy tunnels
Faroe Islands
Stockholm City Line
Sustainability
Valle Hovin, Oslo
Torsplan 2
Digitalization
Competition for talent
Inclusive City Academy
Site Manager program
Job School, Denmark
Satisfied and loyal employees
Dome of Visions